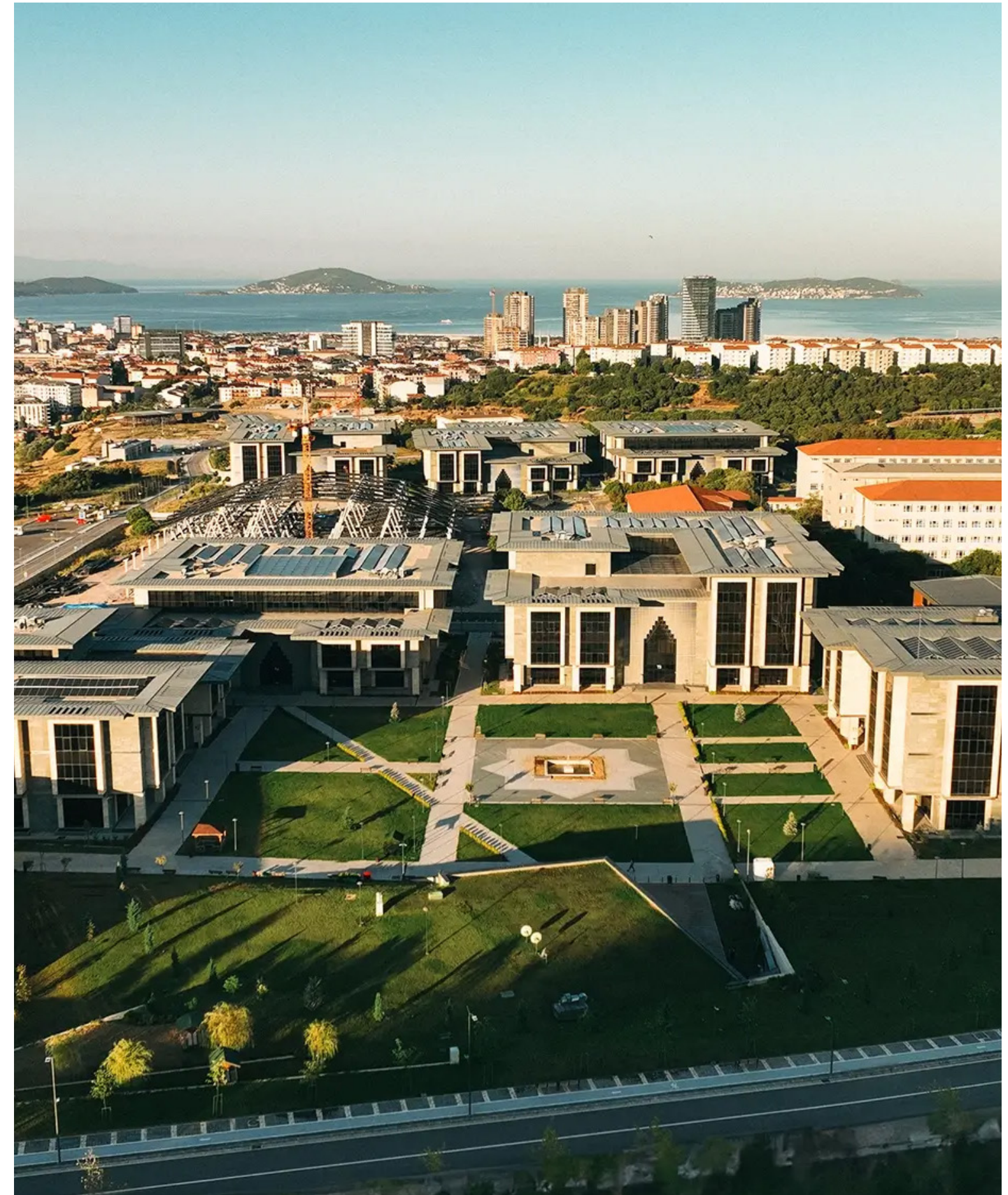




MARMARA
UNIVERSITY

SUSTAINABILITY REPORT 2025



REPORT OUTLINE

INTRODUCTION ■

EDUCATION & RESEARCH ■

ENVIRONMENTAL IMPACT ■

SOCIAL IMPACT ■

INTRODUCTION

- LETTER FROM THE RECTOR ■
 - MISSION, VISION AND GOALS ■
 - INSTITUTIONAL CHARACTERISTICS ■
 - ACHIEVEMENTS ■
 - INSTITUTIONAL SUPPORT FOR ■
 - SUSTAINABLE DEVELOPMENT GOALS
-

Letter from the Rector

Marmara University, which has been growing since 1883, fulfills its global responsibilities with unwavering determination, drawing strength from our civilization. For us, sustainability is not merely a technical reporting process; it is an effort to protect the bounty of these lands, to avoid wasting our resources, and to demonstrate our commitment to our homeland by creating a more livable world for future generations. With the responsibility of “protecting the trust” that our faith and culture have placed upon us all, we shape our education, research, and daily lives with this awareness. By integrating sustainability with our national development goals, we adopt Environmental, Social, and Governance (ESG) policies not only as a global standard but also as a part of our institutional heritage. With our data-driven management approach, which we see as a new opportunity in digital computing, we aim to maximize the policy of preventing waste. With our multidisciplinary structure and international vision, the sustainability of local and national solutions at the global level is our foundation. This report in your hands is a testament to our policies of transparency and accountability, as well as our commitment as the Marmara University family to building a greener, fairer, and more prosperous future. I express my gratitude to our dedicated academic and administrative staff who have wholeheartedly embraced this vision, to our valuable expertise in blending our national and spiritual values with science, and to all our members. We continue to work diligently towards a more sustainable future, one imbued with brotherhood and our values of civilization.

Sincerely,

Prof. Dr.
MEHMET EMİN OKUR
Rector





Mission

The mission of the Marmara University Sustainability Office is to raise awareness within the university community, promote sustainable practices, and support the implementation of ecofriendly policies across the campus in line with environmental, social, and economic sustainability principles.

Vision

The Sustainability Office envisions transforming Marmara University into a leading and exemplary higher education institution in the field of sustainability, both in Turkey and globally, by producing lasting solutions for a more livable future with the participation of all stakeholders.

Goals

The Sustainability Office aims to continuously improve Marmara University's sustainability performance through concrete actions such as enhancing energy efficiency, improving waste management, encouraging eco-friendly transportation systems, conducting collaborative sustainability projects with academic and administrative units, and increasing awareness activities for students.

Institutional Characteristics

Marmara University, which has a deep-rooted history of 141 years, acts with the vision of contributing to the development and progress of science and adding value to society with the qualified people it graduates. Marmara University, which is a state university, has a rightful and privileged reputation with its achievements in the fields of culture-art, health and sports, as well as education and scientific research. Our university, where education is effectively provided in four different foreign languages other than Turkish, is also a pioneer and unique with this feature.

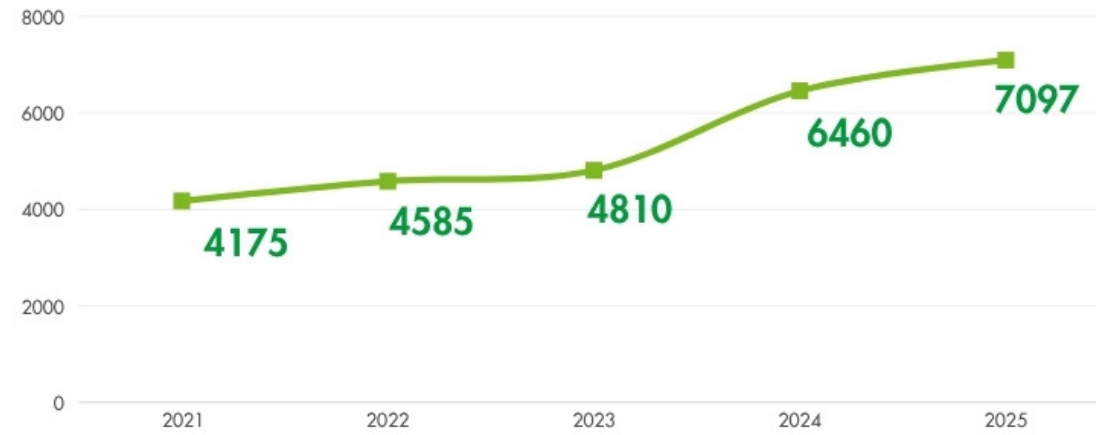
There are 21 faculties, 1 college, 4 vocational colleges and 13 institutes within Marmara University, and it provides education with 3 Education Centers and 39 Research and Application Centers. In addition, the Department of Atatürk's Principles and History of Revolution and the Department of Turkish Language, which are affiliated to the Rectorate, ensure that compulsory common courses are given. 2,986 academic personnel and 1,099 administrative personnel are assigned in the execution of our university's activities.



Achievements



With Our Sustainable and Eco-Friendly Campuses,
**We are rising in the overall score of the World
Green Campus Rankings**



Marmara University Nature Index Ranks

11th in Türkiye

Biological Sciences
15th in Türkiye

Earth and Environmental Sciences
19th in Türkiye

Chemistry
7th in Türkiye

Physical Sciences
18th in Türkiye

Nature and Science Journals
2nd in Türkiye

Health Sciences
16th in Türkiye

nature index

Achievements



Institutional Support for Sustainable Development Goals

Academic Development Unit Coordination		4 QUALITY EDUCATION	Occupational Health and Safety Coordination Unit	3 GOOD HEALTH AND WELL-BEING	8 DECENT WORK AND ECONOMIC GROWTH
Digital Transformation and Data Management Coordination	4 QUALITY EDUCATION	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	Career Center Coordination		8 DECENT WORK AND ECONOMIC GROWTH
Volunteering Activities Unit Coordination	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	Institutional Coordinator of the Faculty Development Program		4 QUALITY EDUCATION
Campus Card Coordination		9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	Scholarship Office Coordination	1 NO POVERTY	2 ZERO HUNGER
Alumni Office Coordination	4 QUALITY EDUCATION	8 DECENT WORK AND ECONOMIC GROWTH	Farabi Program Coordination	4 QUALITY EDUCATION	17 PARTNERSHIPS FOR THE GOALS
Office of International Relations and Academic Cooperation		17 PARTNERSHIPS FOR THE GOALS	Quality Coordination	4 QUALITY EDUCATION	16 PEACE, JUSTICE AND STRONG INSTITUTIONS
Scientific Research Projects Unit Coordinator	4 QUALITY EDUCATION	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	Corporate Communications Coordination	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS
Disabled Student Unit Coordinator	4 QUALITY EDUCATION	10 REDUCED INEQUALITIES	Sustainability Office	7 AFFORDABLE AND CLEAN ENERGY	11 SUSTAINABLE CITIES AND COMMUNITIES
				12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION

EDUCATION & RESEARCH

- Sustainable Education - Offered Courses
- Sustainable Research

Education & Research



Sustainable Education

Marmara University integrates sustainability into its curriculum by offering a variety of courses and programs focused on sustainability. The university promotes sustainability in education by centering on the Sustainable Development Goals (SDGs) and aims to instill a sense of global responsibility in students. Courses, research, and community engagement projects across different disciplines are designed within a framework that incorporates the SDGs. In this context, SDG-based course content provides students with a comprehensive understanding of economic, social, and environmental sustainability topics. Issues such as environmental management, climate change, energy resources, human rights, and social equity hold a significant place in the university's curriculum.

<https://sustainability.marmara.edu.tr/en/get-involved/sustainability-courses>

Sustainable Research

At Marmara University, the sustainable research approach aims to generate long-term value by considering the environmental, economic, and social impacts of scientific studies. In this context, innovative and interdisciplinary research based on resource efficiency is encouraged, with priority given to energy conservation, waste management, and the development of environmentally friendly technologies. Furthermore, by guiding young researchers toward sustainability-focused projects, the institution seeks to strengthen academic knowledge production while contributing to society's sustainable development goals.

The "Sustainable Youth National Technology Workshop Establishment Project" was supported with a budget of up to 30 million TL by the Scientific and Technological Research Council of Türkiye under the 4003-T National Technology Workshops Call. Conducted under the coordination of Marmara University, the project aimed to establish national technology workshops equipped with the necessary infrastructure and equipment, where students could develop projects in the fields of science and technology.

The project also aimed to expand these workshops across the country, ensure their sustainable operation, and contribute to the development of a qualified workforce in line with Türkiye's National Technology Initiative. Additionally, it sought to support the technical and vocational development of young entrepreneurs.

The Sustainability Summit, organized in collaboration with the Engineering and Sustainability Club (EnSuS) and the Green Economy and Sustainability Club (YESK), was held with the support of the STKAM and the Volunteering Activities Coordination Office at Marmara University. The event took place on October 22, 2025, at the M1 Conference Hall of the Faculty of Engineering, RTE Complex. The summit aimed to raise awareness on sustainability, promote interdisciplinary collaboration, and enhance students' knowledge and engagement in sustainability-related fields.

The Nanotechnology and Biomaterials Application and Research Center (NBUAM) at Marmara University conducted a hands-on training program for teachers the Scientific and Technological Research Council of Türkiye 4005 project. Organized in collaboration with Istanbul Ataşehir Fuat Sezgin Science and Art Center, the program provided training in nanotechnology and biomaterials to 24 teachers from 18 districts of Istanbul. The training covered topics such as 3D bioprinting for tissue scaffold production, nanofiber fabrication, supercritical extraction techniques, and the conversion

of waste into biomaterials. Participants also gained practical experience through laboratory sessions and had the opportunity to examine advanced characterization equipment on-site.



The poster for the Sustainability Summit features the Marmara University logo and the title "SÜRDÜRÜLEBİLİRLİK ZİRVESİ" in large green letters. Below the title, the date and time "22 Ekim 2025 09:30-15:00" are listed. The event is organized by the "Sivil Toplum Kuruluşları Uygulama ve Araştırma Merkezi" (Civil Society Organizations Application and Research Center). The poster lists four sessions:

- 1.oturum: Sürdürülebilirlikte Dönüşüm: Otomotiv Sektörünün Geleceği
- 2.oturum: Yeşil Finans: Sürdürülebilir Yatırımlar
- 3.oturum: Geleceğin Meslekleri ve Sürdürülebilirlik: Yeşil Yakalı Olmak
- 4.oturum: Döngüsel Ekonomi: Beşikten Beşiğe Giden Yol

At the bottom, there is a registration link "Kayıt linki bida" and logos for sponsors: HYDROGENIX, TIMTAS, and alBaraka ÖNCÜ BANKACILIK. The event location is "M1 Binası Konferans Salonu Marmara Üniversitesi Recep Tayyip Erdoğan Külliyesi".

ENVIRONMENTAL IMPACT

- Energy Efficiency in Marmara University
- Renewable Energy
- Water Management and Underwater Ecosystem Protection
- Waste Management and Community Environmental Awareness Projects
- Environmental Engineering Seminars



Energy Efficiency in Marmara University

The campus has been designed with various features that support the concept of a “GREEN” building. Special attention was given to maximizing energy efficiency through the use of centrally controlled heating and cooling systems, alongside the selection of high-efficiency equipment. To further improve energy conservation, thermal insulation was incorporated into the building structures. Energy-efficient LED bulbs and lighting systems are utilized throughout the campus to minimize electricity consumption while effectively meeting lighting requirements. Architectural planning also prioritized the use of natural daylight to reduce the need for artificial lighting. Additionally, approximately 1.763 kWp of photovoltaic solar panels have been installed on rooftops, enabling the campus to generate a significant portion of its energy needs from renewable solar power.



Renewable Energy

Solar Energy System Renewable Energy

Marmara University Recep Tayyip Erdoğan Complex is situated in the Başibüyük neighborhood of Istanbul's Maltepe district, covering a total area of 245 hectares. The campus plans to generate energy through approximately 1.763 kWp of photovoltaic solar panels installed on the rooftops of its buildings. By utilizing solar power, a renewable energy source, the campus aims to meet the majority of its own energy demand. Additionally, it adopts an

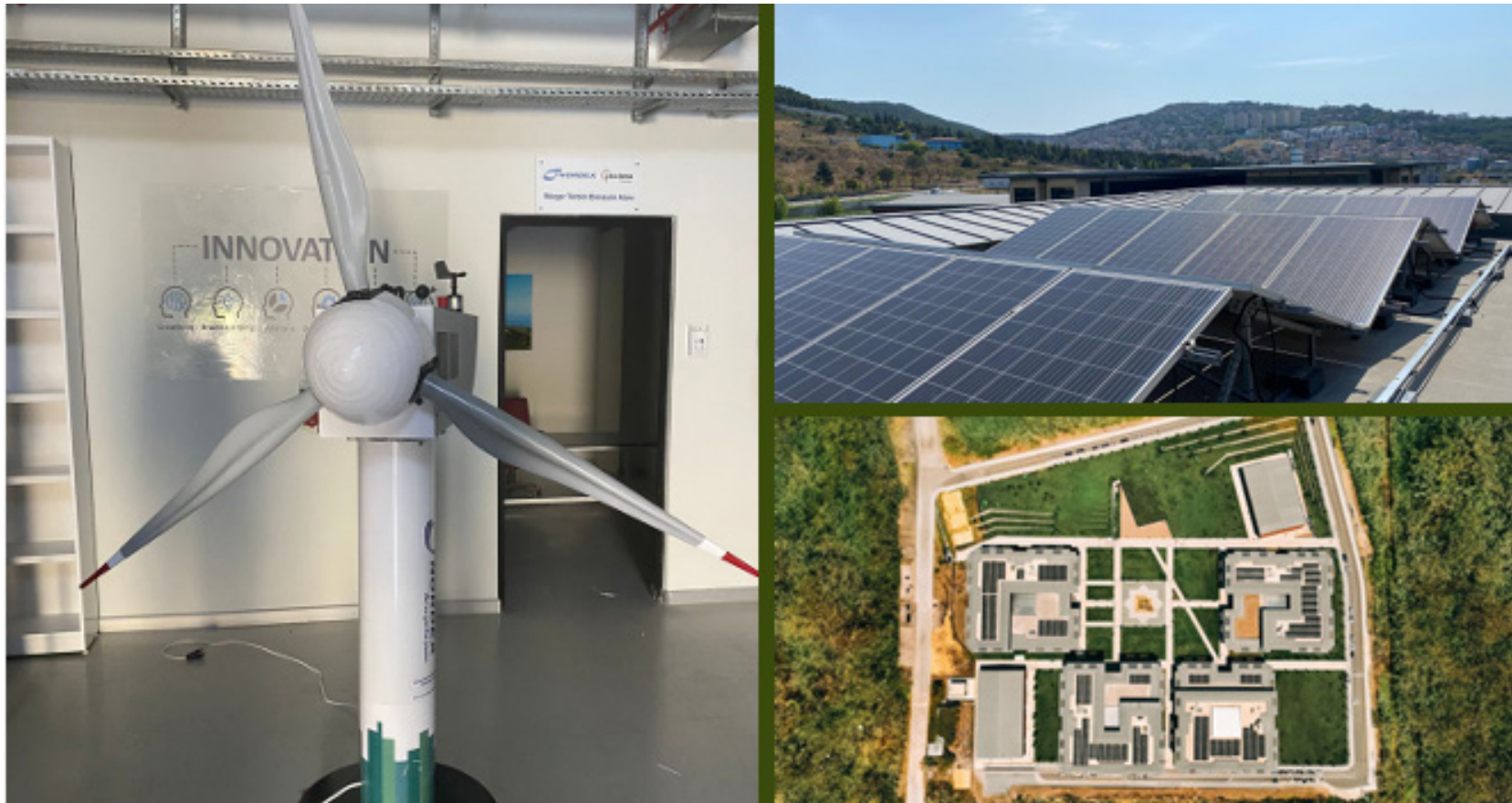
environmentally conscious and resource-friendly approach with the goal of preserving the natural ecosystem and safeguarding local natural resources.

Wind Energy and Virtual Experience Center

The laboratory has been created to offer students hands-on learning opportunities in wind energy technologies. It features a wind turbine prototype that supports a wide range of practical applications, incorporating virtual reality headsets, simulation tools, real-life components, and interactive educational resources to enhance the training experience.

Carbon Footprint

In line with the Sustainable Development Goals, numerous initiatives are being implemented across our campuses with the primary goal of minimizing the carbon footprint. Key objectives include decreasing the number of vehicles within campus areas by promoting eco-friendly transportation alternatives, minimizing waste generation, encouraging recycling practices, avoiding the use of non-biodegradable packaging materials, and repurposing organic waste from plants and animals into compost or fertilizer rather than discarding it.



Water Management and Underwater Ecosystem Protection

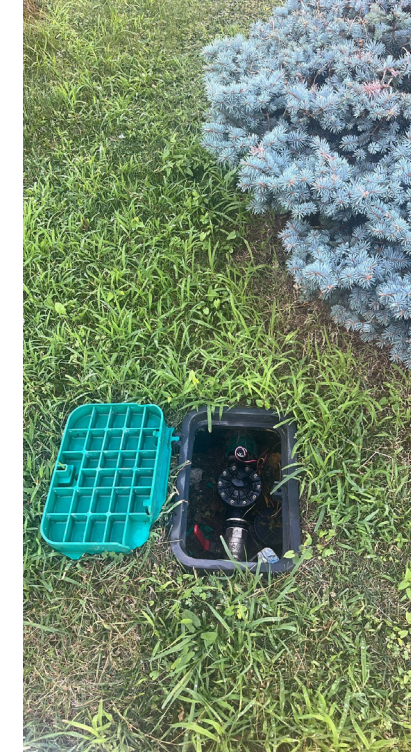
Water Management

It is important to use various design strategies and products that contribute to a “GREEN” campus building. To this end; It was aimed to ensure energy and water efficiency and high efficiency devices were preferred. The use of rainwater in the landscape irrigation system ensures water efficiency. It was aimed to protect the vegetation, existing water resources and streams within the campus borders, and for this purpose, cleaning and reclamation works of Çobanlar Creek within the land were carried out. In addition, importance has been given to systems such as drip irrigation, micro irrigation, sprinkling and surface irrigation, with minimal energy consumption in plant irrigation within the campus.

In this context,

- It is aimed to save nearly 70% in water consumption.
- It is aimed to get more efficiency from resources by reducing the consumption of natural water resources.
- Efforts were made to save the maximum amount of energy and time and to protect water resources.
- Saving time is aimed by providing efficient irrigation in a shorter time compared to classical methods.
- It is aimed to meet the water needs of animals by utilizing irrigation and water storage systems.

Groundwater is used for agricultural irrigation within the campus. The water extracted from underground is stored and used for both agricultural irrigation and fire extinguishing in emergency situations. After rainfall, rainwater is directed from the building roofs to the rainwater filter through pipes and the filtered water is collected in underground water tanks. The water in the tanks is used for various purposes within the campus.



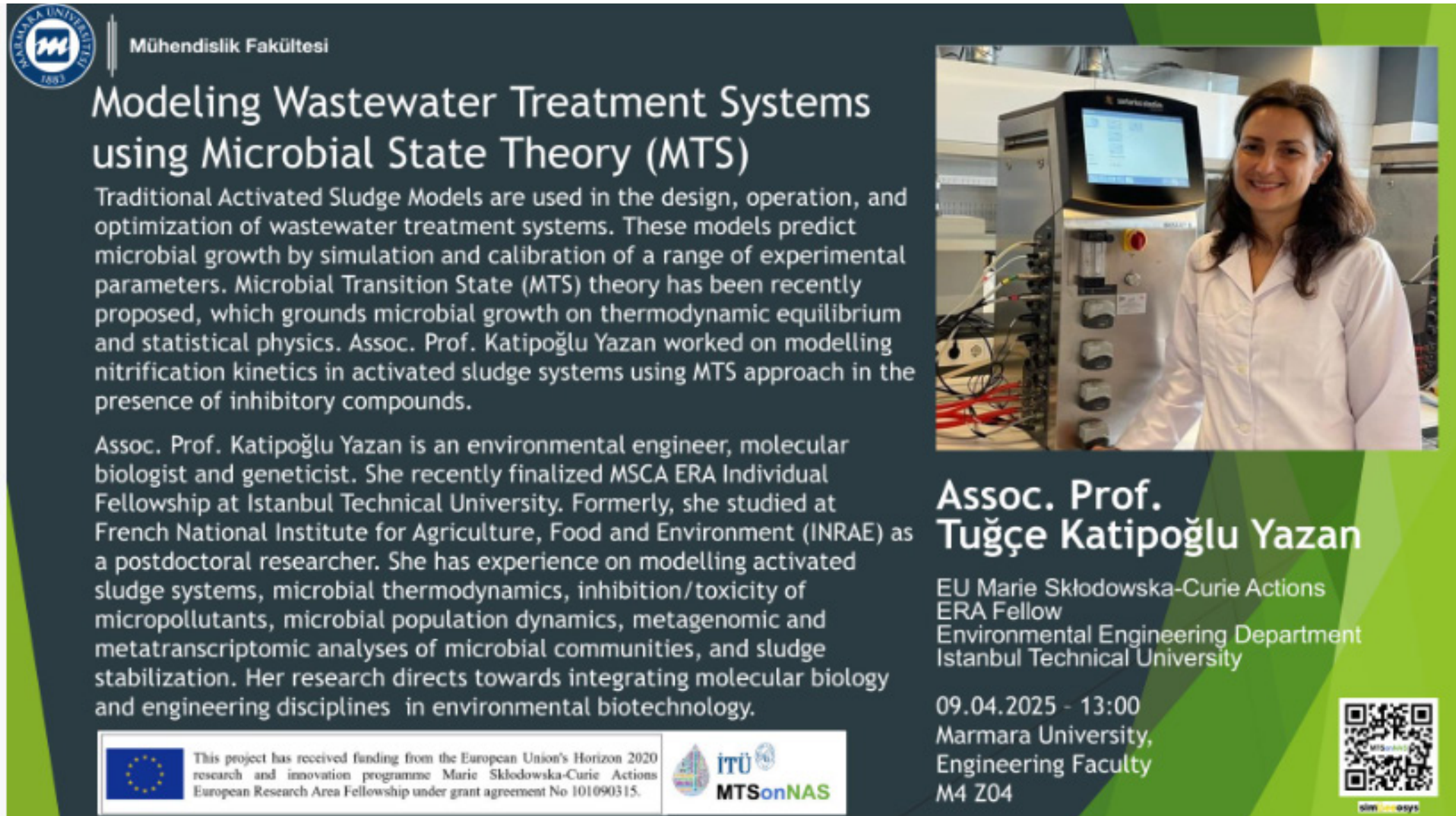
Waste Management and Community Environmental Awareness Projects

Marmara University Health Services Vocational School, Medical Imaging Techniques Program students organized an environmental awareness event titled “We Are Clean” within the scope of the “Community Service Practices” course, under the supervision of Assoc. Prof. Dr. Nuran Akyurt. The event was held at Mehmet Genç Complex, where students carried out cleaning activities across the campus. In this context, cleaning efforts were conducted on walking paths, green areas, and around the cafeteria and dormitories. Additionally, warning signs were placed at various locations to raise environmental awareness. On 18 November 2025, our volunteer students participated in a gardening training at the Permatürk Foundation Beykoz Urban Forest and contributed to sapling planting and environmental landscaping activities.



Environmental Engineering Seminars

Seminars were organized by the Department of Environmental Engineering during the 2024-2025 academic year. Mr. Ender US, Senior Environmental Engineer from the Wastewater Operations Department of the Istanbul Water and Sewerage Administration (İSKİ), delivered a valuable presentation titled 'Modeling Approaches and Simulators in Wastewater Treatment' to our senior undergraduate students the ENVE 4122 – Wastewater Engineering Design course.



Mühendislik Fakültesi

Modeling Wastewater Treatment Systems using Microbial State Theory (MTS)

Traditional Activated Sludge Models are used in the design, operation, and optimization of wastewater treatment systems. These models predict microbial growth by simulation and calibration of a range of experimental parameters. Microbial Transition State (MTS) theory has been recently proposed, which grounds microbial growth on thermodynamic equilibrium and statistical physics. Assoc. Prof. Katipoğlu Yazan worked on modelling nitrification kinetics in activated sludge systems using MTS approach in the presence of inhibitory compounds.

Assoc. Prof. Katipoğlu Yazan is an environmental engineer, molecular biologist and geneticist. She recently finalized MSCA ERA Individual Fellowship at Istanbul Technical University. Formerly, she studied at French National Institute for Agriculture, Food and Environment (INRAE) as a postdoctoral researcher. She has experience on modelling activated sludge systems, microbial thermodynamics, inhibition/toxicity of micropollutants, microbial population dynamics, metagenomic and metatranscriptomic analyses of microbial communities, and sludge stabilization. Her research directs towards integrating molecular biology and engineering disciplines in environmental biotechnology.


Assoc. Prof. Tuğçe Katipoğlu Yazan

EU Marie Skłodowska-Curie Actions
ERA Fellow
Environmental Engineering Department
Istanbul Technical University

09.04.2025 - 13:00
Marmara University,
Engineering Faculty
M4 Z04

This project has received funding from the European Union's Horizon 2020 research and innovation programme Marie Skłodowska-Curie Actions European Research Area Fellowship under grant agreement No 101090315.

ITÜ
MTSonNAS





Mühendislik Fakültesi

Eczacıbaşı Yapı Gereçleri'nde Sürdürülebilirlik

Eczacıbaşı Yapı Gereçleri Sürdürülebilirlik Departmanı, şirket bünyesindeki Vitra, Artema, Intema ve Burgbad markalarının sürdürülebilirlik stratejilerinin oluşturulmasından ve tüm ilgili süreçlerin yürütülmesinden sorumludur. Departman, çevresel, sosyal ve ekonomik sürdürülebilirliğin iş yapış şekillerine entegre edilmesini sağlarken, aynı zamanda yasal düzenlemelere uyum konusunda da şirketi desteklemektedir. Bu sunumda, Eczacıbaşı Yapı Gereçleri'nde yürütülen sürdürülebilirlik çalışmalarının yanı sıra, sürdürülebilirlik uzmanının görev ve sorumlulukları paylaşılacaktır. Ayrıca "Neden sürdürülebilirlik?" sorusuna da kendi kariyer yolculuğundan yola çıkarak cevap vermeye çalışacağım.

Ben Çisem Kırcı, 2020 yılında Marmara Üniversitesi Çevre Mühendisliği bölümünden mezun oldum. 2021'de Boğaziçi Üniversitesi Çevre Bilimleri Enstitüsü'nde yüksek lisansa başladım ve 2024 yılında Sosyo-Ekolojik Sürdürülebilirlik alanından mezun oldum. Kariyerime 2021 yılında Japan Tobacco International'da Çevre, Sağlık ve İş Güvenliği departmanında, Yeni Mezun Programı ile başladım. Ardından 2021-2023 yılları arasında KPMG Türkiye'de Sürdürülebilirlik Analisti olarak çalıştım. 2023 yılından bu yana ise Eczacıbaşı Yapı Gereçleri'nde Sürdürülebilirlik Uzmanı olarak görev yapıyorum ve çalışmalarımı burada sürdürüyorum.



Çisem Kırcı

Sürdürülebilirlik Uzmanı
Eczacıbaşı Yapı Gereçleri

07.05.2025 - 13:00
Marmara University, Engineering Faculty
M4 Z04



Mühendislik Fakültesi

Research to Action: Utilizing Genetic Indicators in Water Sciences

Dr. Asli Aslan is the founding director of the Institute for Water and Health at Georgia Southern University. She holds a B.S. in Biology, M.S. and Ph.D. in Marine Biology from Istanbul University. She completed her post-doctoral studies in environmental molecular microbiology at Michigan State University. Her research area is at the intersection of environmental health sciences and water resource management.

With over 25 years of academic and research experience in water and health sciences, Dr. Aslan has led numerous national and international projects, collaborating with researchers from more than 20 countries. She was the co-founder and co-director for International Collaboration for Sewage, a global scientific workgroup affiliated with the International Water Association (IWA), Health-Related Water Microbiology (HRWM) that developed methodologies for tracking microbial pollution in global water resources. She founded the Water and Health Committee at the American Public Health Association. She was honored as the first Provost Research Fellow at Georgia Southern University. She recently served on the U.S. EPA Science Advisory Board augmented committee for drinking water.



Prof. Dr. Asli Aslan

Director
Institute for Water and Health
Georgia Southern University

02.05.2025 - 16:00
Marmara University
RTE Maltepe Campus
Engineering Faculty
Room M4 Z04



Mühendislik Fakültesi

Sürdürülebilirliğe Bilimsel Bir Yolculuk: Yaşam Döngüsü Değerlendirmesi (LCA)

Ürünlerin çevresel etkilerini yaşam döngüsü boyunca bilimsel olarak analiz eden LCA yaklaşımı, şirketlerin sürdürülebilirlik stratejilerine nasıl yön veriyor? Arçelik'in 2030 hedefleri, geri dönüşüm projeleri ve yenilikçi malzeme uygulamalarıyla bu sunumda tanışın.

Büşra Burcu Yalamacılar, Arçelik A.Ş. Çevre Yöneticiliği Departmanında Kıdemli Kimyasal Yönetim Uzmanı olarak görev yapmaktadır. Marmara Üniversitesi'nde Çevre Mühendisliği alanında doktora çalışmalarını sürdürmektedir. Lisans eğitimini (2013) Marmara Üniversitesi Çevre Mühendisliği Bölümü'nde, çift anadal programı (2014) kapsamında ise Metalurji ve Malzeme Mühendisliği Bölümü'nde tamamlamıştır. Yüksek lisans derecesini (2019) İstanbul Teknik Üniversitesi Çevre Bilimleri ve Mühendisliği Programı'ndan almıştır.

Endüstriyel su arıtımı, yaşam döngüsü değerlendirme (LCA), sürdürülebilir malzeme uygulamaları ve kimyasal yönetimi alanlarında deneyime sahiptir. 2019 yılından bu yana TÜBİTAK 2244 Sanayi Doktora Programı kapsamında desteklenen bir projede araştırmalar yürütmektedir.



Büşra Burcu Yalamacılar

Kıdemli Uzman - Kimyasal Yönetimi
Çevre Departmanı
Arçelik

21.05.2025 - 13:00
Marmara University, Engineering Faculty
M4 Z04



Mühendislik Fakültesi

Exploring climate-genetic relationships and vegetation model projections: a study for the European keystone tree species *Abies alba*

Realized niches of species are determined by not only climatic conditions but also competition, facilitation, physical barriers to dispersal, and anthropogenic impact, suggesting that focusing solely on current conditions may underestimate species' capacity for growth under global warming. The findings of Dr. Coşgun on a keystone European tree species, *Abies alba*, revealed a wider climatic range than commonly observed and suggested a potential to cope with ongoing global warming.

Dr. Coşgun received her B.S. degree (2013) and M.Sc. degree (2018) from the Environmental Engineering Department and a second M.Sc. degree (2018) from the Bioengineering Department of Marmara University. She pursued her Ph.D. at the University of Bern & Oeschger Centre of Climate Change Research. She has research experience in environmental biotechnology, plant genetics, and climate sciences, focusing on global change and sustainability.



Dr. Sevil Coşgun

26.02.2025 - 13:00
Marmara University, Engineering Faculty
M4 Z04

SOCIAL IMPACT

- Sustainable Food and Zero Hunger
- Good Health and Wellbeing
- Accessible Health Services
- Safety and Emergency Preparedness at Marmara University
- Inclusive Education and Accessibility for All
- Sports Facilities Supporting Wellbeing
- Accessible Campuses, Equal Futures
- Planning for the Underrepresented
- Gender Equality
- Sports Achievements
- Art & Culture



Sustainable Food and Zero Hunger

Marmara University supports access to healthy, balanced, and affordable food for its students through various initiatives aligned with the UN's Sustainable Development Goal 2: Zero Hunger.

Free Meal Support: In 2025, the Marmara Lunch Scholarship provided free meals to 77,390 students in financial need. Meal scholarships continue to be offered by the Department of Health, Culture, and Sports.

Cafeteria Services: Lunch and dinner are served at the Göztepe, RTE, and Bağlarbaşı campuses, while lunch is available at others. Approximately 2 million meals are served annually. Meals are supplied via a tender process and are regularly inspected and laboratory-tested for quality and safety.

Sustainable and Inclusive Menu Options: All university cafeterias and cafés offer vegan, vegetarian, and gluten-free options, provided at the same price as standard meals.

Free Access to Drinking Water: Water dispensers have been installed throughout campuses to ensure students have free and easy access to drinking water.

Feedback and Transparency: Regular satisfaction surveys are conducted, and menus, ingredients, and supplier information are shared publicly on cafeteria boards. Our students from the Faculty of Economics participated in volunteer work at 'Çorbada Tuzun Olsun' on the evening of Tuesday, 7 January.



Good Health and Wellbeing

Marmara University Psychological Counseling and Guidance Application and Research Center (MARPAM) provides psychological counseling and guidance services to all students—associate, undergraduate, and graduate—as well as to academic and administrative staff. MARPAM supports self-awareness, healthy decision-making, problem-solving, communication skills, academic success, adaptation to university life, and social, emotional, cognitive, and career development. In 2025, a total of 2,003 sessions were conducted, with 155 clients receiving regular session follow-ups. The Center also conducts research, offers consultancy, implements practices, and organizes trainings in the field of Psychological Counseling and Guidance, both in Turkey and abroad, in cooperation with university academic units. With an inclusive approach, MARPAM aims to enhance psychological well-being, improve quality of life within the university community, and generate social impact.

Accessible Health Services

“Marmara University is committed to supporting the physical and mental well-being of its students, academic, and administrative staff through comprehensive health services. The Medico-Social Centers at Göztepe and Acıbadem Campuses provide primary healthcare, including biochemistry laboratory, X-ray, dental care, treatment rooms, psychological counseling, and dietary support, with referrals to external hospitals when necessary. Additionally, Marmara University Hospital on the Başibüyük Health Campus, with over 650 beds and advanced medical technologies, serves both healthcare and medical education needs. These services reflect the University’s commitment to health, well-being, and inclusive access as part of its sustainability vision.



Sports Facilities Supporting Wellbeing

Marmara University places great importance on supporting the physical, social, and cultural wellbeing of its students and staff. In line with its commitment to creating a healthy and balanced campus life, the university offers a wide range of cultural and sports facilities across its campuses. At the Göztepe Campus, there are three dedicated cultural centers: the Dr. İbrahim Üzümcü Conference Hall (224-seat capacity), the Institute Building Conference Hall (142-seat capacity), and the 125th Anniversary Amphitheater (open-air, 483-seat capacity). Additionally, the Sultanahmet Campus is home to the Ord. Prof. Dr. Nihat Sayar Conference Hall with a seating capacity of 200. These venues regularly host academic, cultural, and artistic events, contributing to a vibrant campus environment. In terms of sports infrastructure, the Şehit Ömer Halisdemir Sports Hall at the Göztepe Campus features a basketball and volleyball court with a 643-seat spectator capacity, a fitness room, and a table tennis room. The campus also includes an outdoor astroturf field and an open basketball-volleyball court. At the Mehmet Genç Complex, there is a well-equipped fitness room available for student use. Marmara University hosted the 'Culture, Arts, and Sports Festival 2025' from 20 to 23 May. The festival took place at the 125th Year Amphitheater of the Göztepe Campus, opening with a speech by the Rector, who emphasized the role of universities not only in academic but also in cultural, artistic, and sports activities, highlighting their contribution to students' social and cultural development. The opening program included a Turkish folk dance performance and a concert by the Marmara University Turkish Music Ensemble, conducted by Prof. Dr. Mustafa Uslu. Between 20 and 23 May, the festival featured concerts, sports competitions, exhibitions, and workshops across different campuses, fostering creativity, collaboration, and community engagement among students.



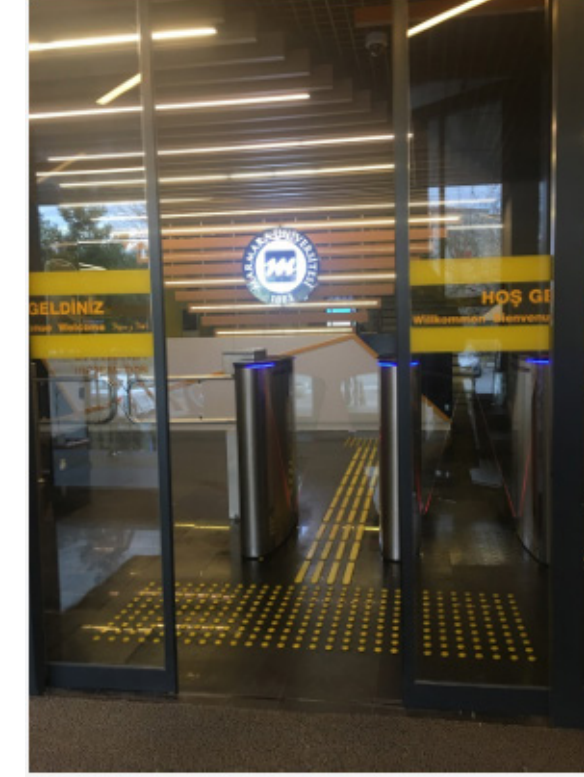
Safety and Emergency Preparedness at Marmara University

Marmara University conducted the 'AFAD Support Volunteer Training' from 20 to 24 October 2025, coordinated by the University Protection and Security Department, at the Recep Tayyip Erdoğan Maltepe Complex and the AFAD Yeşilköy Search and Rescue Unit facilities. A total of 102 participants, mostly students along with academic and administrative staff, attended the five-day program. The first three days at the Maltepe Complex focused on theoretical training in first aid, communication, and light search and rescue, while the final two days at the AFAD Yeşilköy facilities included practical exercises on tent setup, earthquake debris operations, search and rescue, and fire response. Participants who successfully completed the program received the AFAD Support Volunteer certificate. The University noted that these trained volunteers would play a key role in disaster preparedness activities on campus, providing support in health, shelter, nutrition, evacuation, and rescue during emergencies. The designation of university campuses as natural gathering areas during disasters, particularly earthquakes, further underscores the importance of these volunteers.



Inclusive Education and Accessibility for All

Marmara University is committed to creating an inclusive, equitable, and accessible academic environment for all students and staff. The Disabled Student Unit Coordinator supports accessibility in physical and digital learning spaces, providing assistive equipment, part-time student assistants, and accessible educational materials such as Braille and screen-reader-compatible content. Campus mobility and specialized areas like music education are facilitated with technologies such as Braille music notation and screen readers. University buildings, especially at Göztepe and RTE Campuses, have been constructed or renovated based on universal design principles, featuring accessible restrooms, signage, tactile surfaces, audio guidance, ramps, and emergency systems. Faculties including Law, Communication, Business Administration, and Education meet full accessibility standards, with awards received under the Turkish Higher Education Council's "Barrier-Free University" initiative. Library services, websites, and other resources are also accessible, supporting diverse learning needs. Beyond infrastructure, Marmara University promotes social inclusion through awareness projects and knowledge sharing, preparing students for a society that values diversity and accessibility.



Accessible Campuses, Equal Futures

Marmara University has implemented its Disabled Student Directive to ensure equal educational opportunities and full participation in academic, social, cultural, and accommodation services for students with disabilities. Aligned with YÖK regulations and national legislation, the directive is based on accessibility, inclusion, and non-discrimination. It provides educational adjustments, exam and course adaptations, assistive equipment, part-time student assistants, and learning support services according to student needs. Physical arrangements across campuses ensure access to education, student clubs, extracurricular activities, and all facilities. The directive also supports awareness-raising on disability, promotes a barrier-free culture, and contributes to inclusive social transformation, reflecting the university's commitment to sustainability. Marmara University ranked among the top three in the Accessible University Program Awards, receiving 19 program badges in 2025. The awards ceremony, organized by the Council of Higher Education (YÖK) on 25 December 2025, recognized universities excelling in accessibility and inclusivity. Out of 27 applications submitted by Marmara University, 21 were awarded, placing the university third in the Program Badge ranking. The university also received two awards in the 2025 Socio-Cultural Activities (Blue Flag) category. YÖK President Prof. Dr. Erol Özvar emphasized that accessibility across all aspects of campus life is fundamental to equal opportunities and dignified education. The awards were presented to Marmara University's Disabled Student Unit Coordinator, Öğr. Gör. Zuhâl Pek.



Planning for the Underrepresented

As a public institution, Marmara University is committed to creating an inclusive and fair environment for all stakeholders. Comprehensive policies cover employee needs, education, career development, performance, teamwork, occupational health and safety, and employment management, with updates shared via accessible channels such as the university website. The Sustainability Office, in coordination with the Disabled Student Unit, emphasizes accessibility and inclusion through awareness-raising events, accessible orientation activities, campus tours, and informative materials for students with disabilities. These initiatives aim to promote equal participation, social integration, and a supportive, diverse learning environment for all members of the university community.

Gender Equality

Marmara University recognizes gender equality as a fundamental human right and aims to create an inclusive, equitable, and safe environment across all areas of university life. In this context, the Gender Equality Action Plan 2022–2026 has been implemented, outlining goals and strategic actions in education, research, governance, and campus life. Initiatives include promoting balanced gender representation among academic and administrative staff, integrating gender-sensitive decision-making, fostering a gender-aware academic culture, and organizing awareness-raising trainings for students. Activities are monitored through performance indicators within a transparent evaluation framework. In 2025, the university established the Commission for Combating Sexual Harassment and Discrimination, which investigates reports confidentially and conducts preventive and awareness-raising activities. Additionally, the Center for Economic and Social Women's Studies (ESKAR) supports research on gender equality, informs public policy, organizes awareness events, and runs applied projects such as the Women's Cooperatives Training Project to enhance women's entrepreneurship and skills in production, digital marketing, and governance.

Sports Achievements

The 2025 European Junior Taekwondo Championship was held in Pristina, the capital of Kosovo, from December 11 to 14, 2025. Representing our country successfully, Alperen Ayaz, a student of the Coaching Education Department at our Faculty, won the bronze medal in the 80 kg category, securing third place in Europe. This achievement allowed our student to represent both our university and our country successfully on the international stage.

Our student Yiğit Doğukan Bozkurt followed his two

golds and one bronze in Paris with another major achievement in Italy. At the World Cup held in Varese, he won the bronze medal in the PR2 single sculls category, ranking third in the world. This accomplishment marked Turkey's first WorldRowing medal in the para-rowing category, bringing great pride to the country. Yiğit Doğukan Bozkurt and his coach Serdar Orkun Pelvan were congratulated once again for this remarkable achievement, and their continued success was wished.

Yiğit Doğukan Bozkurt, a student at the Faculty of Sports

Sciences of Marmara University, achieved remarkable success at the Pararowing 2025 Paris competitions in France. He won gold medals in the PR2 Men's Single Sculls 2000m and 500m open sprint events, and secured a silver medal in the 500m open sprint final on the second day of the competition.

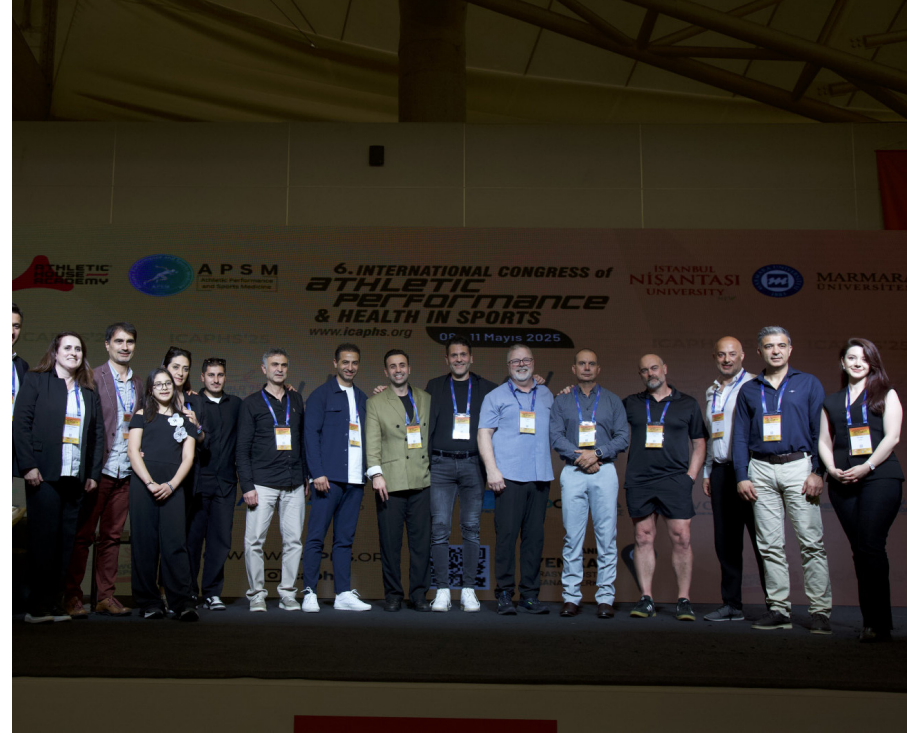


The Universities Swimming Championship, organized by the Turkish University Sports Federation, was hosted by Süleyman Demirel University from May 23 to 25. The championship featured 313 athletes representing 42 universities across Turkey, competing in various categories such as freestyle, butterfly, backstroke, breaststroke, and relay races, delivering thrilling performances to the audience. Representing Marmara University, students Ecem Kemer achieved second place in the 50m and 100m Butterfly as well as 100m and 200m Freestyle events. Burcunaz Narin secured third place in the 100m Freestyle and 100m Butterfly, and the Mixed Team won third place in the 50m Freestyle relay. All students and Zeynep Bozdoğan Kurt were congratulated for their outstanding achievements.

The Turkish Universities Athletics Championship, organized by the Turkish University Sports Federation from May 16-18, 2025, in Diyarbakır, featured intense competition among 311 student athletes from 38 universities, providing an exciting event for spectators. Representing Marmara University, students Cansu Nimet Sayın and Berra Aygün became Turkish champions in the Women's 100m Hurdles and High Jump, respectively. In the men's events, Volkan Erdoğan placed second in the 100m, Uğur Kemal Derin second in the 1500m, while Ömer Faruk Uğurlu (3000m Hurdles) and Batuhan Özdemir (Shot Put) achieved third place. All students and Savaş Akbaş were congratulated for their accomplishments.



The Faculty of Sports Sciences at Marmara University successfully hosted the dissemination event (Multiplier Event) of the Erasmus+ project “Inclusive Resilience: Creating Environmental Sustainability and Disaster Resilience Through Paralympic Sports” on September 30, 2025, coordinated by the Turkish National Paralympic Committee and supported by the Turkish National Agency. The event aimed to strengthen the environmental sustainability and disaster resilience capacities of Paralympic athletes following major earthquakes in Türkiye and to enhance the knowledge and practice capacity of organizations working in this field. 31 students from the Faculty participated in the project, while Prof. Dr. Gözde Ersöz, Prof. Dr. Eser Ağgön, and Assoc. Prof. Dr. Arif Çetin served as researchers. They presented the “Continuous Anxiety Inventory for



Para Athletes” to participants, showcasing a scientific study example in the field. The event was also attended by Murat Aksu, Fahrettin Göncü, and Jeannie Gülhan Gündüz and Levent Karataş. All stakeholders involved in the organization of the event were thanked for their contributions. The 6th International Congress on Athletic Performance and Sports Health was held from May 8–11, 2025, at the Istanbul Yenikapı Fair Center. The congress was organized in collaboration with Marmara University, Nişantaşı University, the Athletic Performance and Sports Health Association (APSM), and Athletic House Academy (AH) under the theme “Bridging Science and Practice.” The event featured 55 invited speakers, 19 panels, 14 workshops, and 21 oral presentations. Participants had the opportunity to gain hands-on experience through workshops while engaging with the latest scientific knowledge in sports health and athletic performance.

Art & Culture

The Industrial Design Workshop Year-End Exhibition was held at Marmara University, showcasing the creative works of students from the Department of Fine Arts Education, Atatürk Faculty of Education. Led by Prof. Dr. Şehnaz Yalçın, the exhibition opened on 26 May 2025 at the Göztepe Campus, with participation from the Rector, Faculty Dean Prof. Dr. Seyfi Kenan, and Department Head Prof. Dr. Mustafa Uslu. The exhibition featured diverse works created with various materials and artistic approaches. The Rector engaged with the students and reviewed the artworks. The exhibition remained open to visitors at the Fine Arts Education Department Gallery until 9 June 2025. Under



the leadership of Prof. Dr. Ece Karşal from the Music Department of the Faculty of Fine Arts at Marmara University, the Marmara Flute Orchestra (MFO) broke the record for Turkey's largest flute ensemble during an event on October 26, 2025, celebrating its 10th anniversary and the 102nd anniversary of the Republic. The event was held at the Yıldız Technical University Davutpaşa Campus in collaboration with Marmara University and Esenler Municipality, featuring 494 flutists from across Turkey performing simultaneously under Prof. Dr. Karşal's direction. Following the record-breaking performance, the program continued with the 5th National Flute Competition Awards Ceremony and a special 10th Anniversary Concert themed "Republic". Prof. Dr. Ece Karşal thanked all participants and emphasized that the event marked a first in the history of music education.

The 572nd anniversary of the Conquest of Istanbul was commemorated at Marmara University on 29 May 2025, organized by the Library and Documentation Department at the Göztepe Campus. The program included a concert, recital, panel, and exhibition. It opened with the “Heroic Turkish Songs Concert” performed by the Marmara University Turkish Music Ensemble under Prof. Dr. Mustafa Uslu, followed by the Rector reciting the poem ‘İstemem’ by Fatih Sultan Mehmet. The commemoration continued with a panel titled ‘The Conquest of Istanbul from Different Perspectives,’ moderated by Assoc. Prof. Dr. Siren Çelik, featuring presentations on Fatih’s personality, the conquest, and Ulubatlı Hasan. In addition, the exhibition ‘Traces of Ulubatlı Hasan’ was opened at the Orhan Oğuz Library, highlighting the legacy of one of the conquest’s symbolic figures. The ‘Women’s Power in Entrepreneurship’ panel was held at Marmara University on 25 September 2025, organized in collaboration with the Istanbul Governorship and the Ministry of Family and Social Services. The event aimed to support women entrepreneurs and encourage their active participation in the entrepreneurial ecosystem. Opening remarks were delivered by Marmara University Vice-Rector Prof. Dr. Gül Üstün, Istanbul Deputy Governor Serap Özmen Çetin, Ministry Director Ömer Turan, and ESKAR Director Prof. Dr. Fatma Ayanoğlu. Panelists from KOSGEB, TKDK, TOBB, Istanbul Chamber of Commerce, and Hepsiburada shared insights on opportunities and challenges in women’s entrepreneurship. Under the theme ‘Strong Women, Strong Family, Strong Turkey,’ the panel discussed support mechanisms, collaboration opportunities, and strategies to enhance women’s role and societal impact in entrepreneurship.



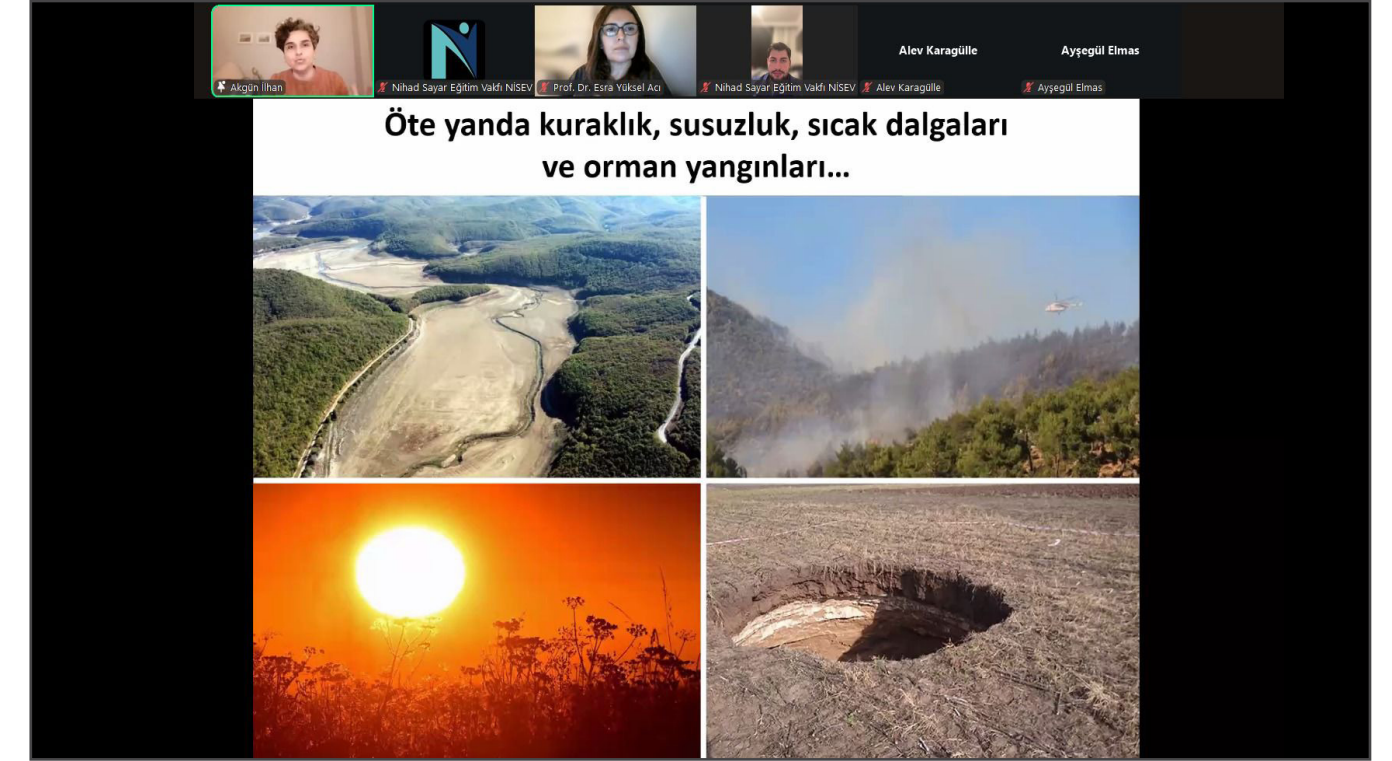
On December 3, 2025, our Coordinator, Prof. Dr. Esra Yüksel Acı, delivered an awareness training on sustainability and green skills to the students of the Private Çerkezköy Organized Industrial Zone Vocational and Technical Anatolian High School.

The EDU YESK Summer School, which was initiated under the leadership of Marmara University STKAM with the collaboration of the Green Economy and Sustainability Club, the technical support of NİSEV, and the outreach contributions of MÜMAD, was conducted as weekly training sessions between May and October 2025 and continues as the EDU YESK Winter School. Within this framework, the program for the current term has been designed around the theme of the “Sustainable Development Goals (SDGs)”, with each module focusing on a specific SDG. The trainings are delivered by leading experts and senior executives from the public sector, private sector, and non-governmental organizations.



As part of the “Green Diplomacy Weeks” organized by the Delegation of the European Union to Türkiye, the EU Türkiye Youth Forum was held in Mardin between November 26–29, 2025, bringing together young people from 18 different cities. Representing our University, Ayça Türkmen, a third-year student at the Faculty of Financial Sciences, participated in the forum.

The seventeenth session of the EDU YESK Summer School certified training program, conducted in collaboration with the Marmara University Green Economy and Sustainability Club and STKAM, and supported by the Marmara University Alumni and Academicians Association and the Nihad Sayar Education Foundation, was held on September 29, 2025, with the participation of 70 attendees. The training focused on the topic of “Water Crisis and Solution Proposals” and was delivered by Dr. Akgün İlhan, a faculty member at Boğaziçi University.





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